

# **StorageVault Canada Inc.**

**(the “Corporation”)**

## **Form 51-102F1**

### **Management’s Discussion and Analysis For the Three Months and Fiscal Year Ended December 31, 2024**

The following Management’s Discussion and Analysis (“MD&A”) provides a review of corporate and market developments, results of operations and the financial position of StorageVault Canada Inc. (“SVI” or “the Corporation”) for the three months and fiscal year ended December 31, 2024. This MD&A should be read in conjunction with the audited fiscal 2024 consolidated financial statements and accompanying notes contained therein, which have been prepared in Canadian dollars and in accordance with IFRS Accounting Standards. This MD&A is based on information available to Management as of February 20, 2025.

#### **FORWARD LOOKING STATEMENTS**

This MD&A contains forward-looking information. All statements, other than statements of historical fact, included in this MD&A, may be forward-looking information. Generally, forward-looking information may be identified by the use of forward-looking terminology such as “plans”, “expects” or “does not expect”, “proposed”, “is expected”, “budgets”, “scheduled”, “estimates”, “forecasts”, “intends”, “anticipates” or “does not anticipate”, or “believes”, or variations of such words and phrases, or by the use of words or phrases which state that certain actions, events or results may, could, would, or might occur or be achieved. In particular, forward-looking information included in this MD&A includes statements with respect to: the Corporation’s outlook as to the market for self storage and portable storage; economic conditions; the availability of credit; the expectation of cash flows; the Corporation’s strategic objectives, growth strategies, goals and plans; potential sources of financing including issuing additional common shares as a source of financing, generally, and as a source of financing for potential acquisitions; future expansion of existing SVI Stores; the size of potential future acquisitions the Corporation may make in 2025; the annualized net operating income (NOI), a non-IFRS measure, and annualized funds from operations (FFO), a non-IFRS measure, assumes acquisitions that occurred in fiscal 2024 were purchased on January 1, 2024; and the general outlook for the Corporation. This forward-looking information is contained in “Nature of Business”, “Business and General Corporate Strategy”, “Outlook”, “Financial Results Overview” and “Working Capital, Long Term Debt and Share Capital” and other sections of this MD&A.

Forward-looking information is subject to known and unknown risks, uncertainties and other factors that may cause the actual results, level of activity, performance or achievements of the Corporation to be materially different from those expressed or implied by such forward-looking information. Certain of such risks are discussed in the “Risks and Uncertainties” section of this MD&A.

Although the Corporation has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking information, there may be other factors that cause actions, events or results to be not as anticipated, estimated or intended. There can be no assurance that forward-looking information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such information. Accordingly, readers should not place undue reliance on forward-looking information. The factors identified above are not intended to represent a complete list of the factors that could affect the Corporation.

The forward-looking information in this MD&A should not be relied upon as representing the Corporation’s views as of any date subsequent to the date of this MD&A. Such forward-looking information is based on a number of assumptions which may prove to be incorrect, including, but not limited to: the ability of the Corporation to obtain sufficient or necessary financing, satisfy conditions under previously announced acquisition agreements, or satisfy any requirements of the TSX with respect to these acquisitions and any related private placement; the level of activity in the storage business and the economy generally; consumer interest in the Corporation’s services and products; competition and SVI’s competitive advantages; trends in the storage industry, including, increased growth in self storage, portable storage and management segments; the availability of attractive and financially competitive asset acquisitions in the future; the revenue from acquisitions completed

in fiscal 2024 being extrapolated to the entire period for 2024 and being consistent with, and reproducible as, revenue in future periods; and anticipated and unanticipated costs. A description of additional assumptions used to develop such forward-looking information and a description of additional risk factors that may cause actual results to differ materially from forward-looking information can be found in the Corporation's disclosure documents on the SEDAR website at [www.sedarplus.ca](http://www.sedarplus.ca). The Corporation undertakes no obligation to publicly update or review any forward-looking information, except in accordance with applicable securities laws. Historical results of operations and trends that may be inferred from this MD&A may not necessarily indicate future results from operations.

The amount of potential future acquisitions by the Corporation in fiscal 2025 and revenue and NOI growth for 2025 may be considered a financial outlook, as defined by applicable securities legislation, contained in this MD&A and the accompanying news release. Such information and any other financial outlooks or future-oriented financial information has been approved by management of the Corporation as of the date hereof. Such financial outlook or future-oriented financial information is provided for the purpose of presenting information about management's current expectations and goals relating to the future business of the Corporation. Readers are cautioned that reliance on such information may not be appropriate for other purposes.

Additional information relating to StorageVault Canada Inc. can be found at [www.sedarplus.ca](http://www.sedarplus.ca).

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## GLOSSARY OF TERMS

The following abbreviated terms are used in the Management's Discussion & Analysis and have the following respective meanings:

**"AFFO"** means FFO plus acquisition and integration costs and interest expense on lease-up stores. Acquisition and integration costs are one time in nature to the specific assets purchased or pending and are expensed under IFRS. Interest expense on lease-up stores relates to interest expensed, that would be otherwise be capitalized, for non-stabilized stores (portion remaining to be leased up). AFFO is a non-IFRS measure – see Accounting Policies Non-IFRS Measures;

**"Existing Self Storage"** means stabilized stores that the Corporation has owned or leased since the beginning of the previous fiscal year; Existing Self Storage is a non-IFRS measure – see Accounting Policies Non-IFRS Measures;

**"FFO"** means net income (loss) excluding gains or losses from the sale of depreciable real estate, plus depreciation and amortization, stock based compensation expenses, realized gains or losses on real estate, realized and unrealized gains or losses on interest rate swaps, interest accretion on convertible debentures, realized and unrealized gains or losses on derivative financial instruments and deferred income taxes; and after adjustments for equity accounted entities and non-controlling interests;

**"IFRS"** means IFRS Accounting Standards;

**"MD & A"** means this Management's Discussion and Analysis disclosure document;

**"New Self Storage"** means non-stabilized stores that have not been owned or leased continuously since the beginning of the previous fiscal year or stores that are under significant renovations; New Self Storage is a non-IFRS measure – see Accounting Policies Non-IFRS Measures;

**"NOI"** means net operating income, calculated as revenue from storage and related services less related property operating costs; NOI is a non-IFRS measure – see Accounting Policies Non-IFRS Measures;

**"Non-IFRS Measures"** means operating and performance metrics that are not always calculated with reference to IFRS, but are used commonly in the storage industry to measure operating results for assets owned or leased;

**"Q1, Q2, Q3 or Q4"** means a three month fiscal quarter of the Company, ending on March 31, June 30, September 30 and December 31 respectively;

**"Revenue Management"** means the operating principle of achieving optimal revenue through a combination of rental rate increases on existing customers (increases the existing revenue base and rent per square foot) and dynamic pricing of available inventory;

**"Store"** means self storage property or location or facility or site;

**"Subsequent Events"** means material transactions that have occurred from January 1, 2025 to February 20, 2025;

**"SVI"** means StorageVault Canada Inc.;

**"The Company" or "The Corporation" or "We" or "Our" or "StorageVault"** means StorageVault Canada Inc.

## NATURE OF OUR BUSINESS

### Business Overview

The Corporation's primary business is owning, managing and renting self storage and portable storage space to individuals and commercial customers. The Corporation also stores, shreds, and manages documents and records for customers. The common shares of the Company are publicly traded on the TSX under the symbol 'SVI'.

As of December 31, 2024, SVI owned 221 stores and 5,091 portable storage units across Canada, for a total of 12,602,511 square feet of rentable storage space in 109,480 rental units. The stores operate under the Access Storage, Depotium Mini-Entrepots and Sentinel Storage brands. Our portable storage business operates under the Cubeit and PUPS brands. Our records management business operates under the RecordXpress brand. Our larger commercial and warehouse storage business operates under the FlexSpace Logistics brand.

In addition to our owned stores, SVI manages 30 stores that are owned by third parties for a management fee, bringing the total number of stores owned and managed to 251.

Through our FlexSpace, records management and portable storage services, we are able to leverage our national storage presence to offer last-mile storage, warehouse and mobilization solutions to store and move items from our locations directly to the end user.

SVI's objective is to own and manage storage assets in Canada's top markets. The Corporation will focus on acquiring storage assets with strong existing cash flows, in strategic markets, preferably with excess capacity and land allowing for future development and expansion of our self, portable, and information and records management storage businesses. Financing for this growth is intended to come from a combination of free cash flow from operations, mortgage financing, and the issuance of debt or equity securities.

### The Storage Landscape

The significant growth in demand for storage space in Canada over the past decade has largely been driven by the following factors: change of circumstances, smaller living areas and workspaces, business incubation, e-commerce, last-mile solutions, lack of warehouse space, population growth, immigration, downsizing, renovations, moving, death, divorce, insurance, and others. We expect these trends to continue in 2025 and beyond.

### Market Size

The Canadian storage market is estimated to be 90 million square feet across 3,000 stores, with the top 10 operators owning less than 15% of these stores; by comparison, the US market is estimated at over 2 billion square feet across 51,000 plus stores, suggesting that Canada is an under-stored nation.

The market fragmentation of the Canadian storage industry combined with the low square foot per capita provides significant opportunities for consolidation, expansion and development. Our existing platform, relationships, reputation and knowledge of the storage industry allows us to identify and take advantage of accretive and strategic acquisition opportunities.

### Pricing and Occupancy

A store's rental rates and level of occupancy are dependent upon factors such as lead generation, population density and growth, the local economy, pricing, customer service and curb appeal. We believe in managing our inventory (units) through pricing. Since our rentals are either weekly or monthly, we are able to react to market demand and inflationary pressures quickly. Our objective is to maximize revenue by increasing rent per square foot first, and maximizing occupancy second.

### Competition

New development in a market impacts the occupancy and the ability to raise rates at existing stores until the market absorbs the new space. New entrants tend to offer significant move-in specials to achieve rapid occupancy gains. Once the new space has leased up, promotions are reduced or eliminated and the focus switches to maximizing revenue through demand and supply pricing strategies. This can result in short term fluctuations in occupancy and revenue per square foot at existing stores.

### Seasonality

The storage business is subject to seasonality. There is naturally more activity in the warmer months and less activity in the colder months. As a result, occupancies and revenue per square foot tend to be highest in Q2 and Q3 and lowest in Q1 and Q4. This trend is consistent with what is experienced in the Northern US. This seasonality is more significant in the portable storage business as all of our portable units are non-climate controlled. Also, operating costs tend to be higher during the winter months in Canada due to heating and snow removal costs resulting in lower NOI margins in Q1 and Q4 versus Q2 and Q3.

## **BUSINESS AND GENERAL CORPORATE STRATEGY**

SVI owns and manages storage locations offering both self storage and portable storage for rent on a weekly or monthly basis, for personal and commercial use. We are focused on owning and operating locations in the top markets in Canada with a plan to have multiple stores, where possible, in each market we operate.

### **Growth Strategies**

Our growth strategy is described in the following six segments: acquisitions, organic growth through improved performance of existing stores, expansion of our existing stores to meet pent up demand, expansion of our portable storage, records management and FlexSpace Logistics business segments.

### Acquisitions

The combination of our corporate platform, our track record of closing transactions, our industry relationships and our storage experience provides SVI with a unique advantage in the Canadian marketplace. This advantage allows us to identify accretive and strategic purchasing opportunities at attractive prices that provide synergies in operations, marketing and revenue maximization.

We intend to be a disciplined purchaser, with a focus on Canada's top markets. As there is more competition to acquire existing stores, especially from US purchasers, we may find it difficult to acquire assets that meet our criteria.

### Organic Growth

Scale is important and the increased size of SVI provides a significant advantage in negotiating better rates on: marketing, insurance, software, moving and storage supplies, merchant services, technical support, and long distance transport of portable units. These economies of scale translate into improved margins and better results.

Efficiencies are also gained through the cross promotion and marketing of the self storage and portable storage platforms, and our records management services due to our national footprint, and offering different but complementary product choices at various price points to our customers.

The most significant evolution in the storage industry has been in the area of revenue management. Revenue management is the principle of achieving optimal revenue through a combination of rental rate increases on existing customers (increases the existing revenue base and rent per square foot) and dynamic pricing of available inventory so that we are selling the right space, to the right customer, at the right time, for the right price. With a focus on providing the best value to the customer, stores are able to achieve significant top and bottom line growth, even when occupancies are stable.

### Existing Store Expansion

There is over 1,500,000 square feet of development potential on excess land currently owned and operated by SVI. When market conditions are suitable and high occupancies and leads indicate pent up demand, we expect to expand a number of our existing locations. In fiscal 2024, we completed 110,000 square feet of expanded and renovated space and expect to complete 150,000 square feet of expanded and renovated space in fiscal 2025. In addition, we have another 500,000 rentable square feet of expansions projects in the entitlement and permitting stage.

### Expansion of Portable Storage Business

The portable storage business continues to complement our overall business, providing additional synergies and efficiencies to our platform. While margins in portable storage are not as high as they are in self storage, they are still very attractive, and

with the larger geographic and operating footprint achieved through our growth strategy, we believe that margins will continue to improve.

#### Expansion of Information and Records Management Business

The records management business is a complementary vertical in the storage space, much like portable storage, and fills up excess space, delivering strong "sticky" cash flows. RecordXpress is one of the largest records management companies in Canada and is the only Canadian owned company that can provide a national platform. This provides a significant competitive advantage as government organizations, such as hospitals and charities, do not want their confidential information under foreign ownership.

#### Expansion of FlexSpace Logistics Business

The FlexSpace Logistics business is a platform that focuses on providing end to end solutions for business clients with our storage, logistics, and inventory management offerings. Services are provided across Canada through SVI's existing portfolio of businesses and our extensive network of partners, allowing us to offer everything from warehousing and storage to last mile delivery to inventory management. A true one-stop shop for businesses, especially small to medium sized companies who were previously underserved in the space.

#### **Financing Strategy**

We anticipate funding the capital requirements of our growth strategy through excess operating cash flow, utilization of suitable leverage and from the issuance of equity and debt securities.

#### Financing With Secured Debt and Lines of Credit

The Corporation may partially fund the purchase of storage assets with debt. A number of factors are considered when evaluating the level of debt in our capital structure, as well as the amount of debt that will be fixed or variable rate. In making financing decisions, the factors that we consider include, but are not limited to: interest rates, amortization periods, covenants and restrictions, security requirements, prepayment rights and costs, overall debt level, maturity date in relation to existing debt, overall percentage of fixed and variable rate debt and expected store performance.

#### Issuance of Common Shares

The Corporation may, from time to time, issue common shares to the public or to vendors to fund the purchase of storage assets or pay down debt. SVI will consider issuances of additional common shares for cash proceeds or as consideration in the purchase of storage assets in the upcoming fiscal year if accretive to shareholders. Future issuances will be dependent upon financing needs, acquisitions and expansion, equity market conditions at the time and transaction pricing.

## **OUTLOOK**

The Corporation's outlook for acquisitions, share capital, results from operations and subsequent events are:

### **Acquisitions**

In 2025, we expect to acquire over \$100 million of assets.

### **Share Capital**

The Corporation may, from time to time, issue common shares to the public or to vendors to fund the purchase of storage assets. With the significant cash flow retained by the Corporation, future issuances will be dependent upon financing needs, acquisition opportunities, expansion plans, equity market conditions and transaction pricing.

Based on market conditions, the Corporation may from time to time purchase its' common shares in accordance with the rules prescribed under the TSX or regulatory policies.

### **Results from Operations**

We expect continued growth in revenue and NOI in 2025 as we execute on our revenue management system, grow occupancy and control costs. We also expect contributions from the acquisitions and expansions made in 2024 and in fiscal 2023 as stores move towards stabilization.

The Corporation may use discounts in select markets to match competitive forces and retain its customer base as a result of competitors trying to jump-start their lease up periods by offering significant discounts to new customers. This can result in short term fluctuations in occupancy and rent per square foot at existing stores. The effect on overall revenues is not expected to be significant, but it may be enough to slow the rate of growth in revenues experienced in past years.

### **Subsequent Events**

The following item(s) have been announced by the Corporation:

- On February 20, 2025, approved the increase to the quarterly dividend for Q1 2025 by 0.5% to \$0.002946 per common share.
- On February 20, 2025, the Corporation announced it increased one of its credit facilities from \$320 million to \$400 million and extended the maturity date to February 28, 2028.



## DESCRIPTION OF OUR OPERATIONS

As at December 31, 2024, the Corporation owned the following self storage and portable storage operations:

Location	Acres	Number of Stores	Units	Rentable Square Feet
British Columbia	48	20	10,850	1,131,374
Alberta	154	44	22,153	2,543,417
Saskatchewan	38	12	3,130	413,654
Manitoba	41	12	5,220	511,182
Ontario	382	104	50,739	6,112,328
Quebec	43	22	10,328	1,053,575
Nova Scotia	22	7	1,969	255,235
Portable Storage Units			5,091	581,746
<b>Total</b>	<b>728</b>	<b>221</b>	<b>109,480</b>	<b>12,602,511</b>

Management is focused on increasing NOI and value as follows:

### Revenue Management

Revenue per square foot is the greatest driver in increasing NOI and shareholder value. Our management platform has intelligent software, supported by dedicated personnel, that understands the nuances of each local market. Our in-depth knowledge of our customer base and the competition allows us to implement strategic rate increases and optimize proven promotions to attract clientele that will become long-term customers, repeat renters and strong referral sources.

### Professional Management

The management team at SVI has extensive experience in all aspects of the storage industry including:

- delivering superior results
- management of over 250 storage locations throughout Canada
- acquisition, development and management of over 18 million square feet of storage space
- over 200 years of combined experience in the storage industry by senior management

### Marketing

We implement specific marketing plans for the different localities, stages and seasons of our business with emphasis on maximizing return on investment for every dollar spent. Our strategies to attract customers include strong search engine marketing, user friendly online presence and no-contact “self serve” rental processes, community connection programs and development of large national accounts to fulfill their last-mile storage needs. We conduct specific store and market analysis to determine how, when and where to focus our marketing dollars with the goal of efficiently and consistently increasing the value of our stores.

### Costco Supplier

Our storage business is the exclusive supplier to Costco Wholesale Canada Ltd. (Costco) members across Canada. This relationship provides exclusive access to Costco’s vast membership base as a marketing channel.

### Reservation Centre

Our management platform includes a Reservation Centre (call centre) that provides call management services designed to increase reservations and move-ins, increase productivity at the store level and improve our corporate image through professionalism, consistency of messaging and willingness to resolve issues. Our Reservation Centre agents have training in the storage business and understand the need to introduce and greet professionally, establish rapport with customers, build trust, listen, ask the right questions, ask for the business, and close the sale. The overall result is an increased close rate leading to improved financial performance.

**Technology and Software**

SVI stores utilize modern and intelligent software, technology and security systems. We work with vendors and developers, who have knowledge of the storage business, to take advantage of developing trends, including: (i) exception reports that allow management to monitor key performance and indicators ensuring that management's time is more effectively spent preventing and resolving issues than identifying them; and (ii) web-based software reporting that allows authorized individuals to view specific store information in real time. The user can choose to see daily rental rates achieved and the number of customers moving-in or moving-out. This tool allows us to adjust quickly to opportunities and threats in each marketplace.

**Economies of Scale**

The size and scope of our management platform, combined with the growing size of our own operations, translates into higher margins through the centralization of many functions such as revenue management, property management, employee compensation and benefits programs, as well as the development and documentation of standardized operating procedures and best practices.

## FINANCIAL RESULTS OVERVIEW

As of December 31, 2024, SVI completed a total of \$215.0 million of acquisitions (9 locations and one records management and shredding business). In fiscal 2023, SVI acquired 7 locations and 2 adjacent parcels of land for \$94.6 million and announced an additional \$15.5 million of transaction that closed in 2024. The timing of these acquisitions affects the comparative results.

### Selected Financial Information

	(unaudited)					(audited)				
	Three Months Ended December 31					Fiscal				
	2024	2023	Change			2024	2023	Change		
			\$	%				\$	%	
Storage revenue and related services	\$ 79,741,783	\$ 73,750,304	\$ 5,991,479	8.1%		\$ 302,777,461	\$ 286,687,556	\$ 16,089,905	5.6%	
Management fees	498,952	518,609	(19,657)	-3.8%		1,927,744	2,037,056	(109,312)	-5.4%	
	80,240,735	74,268,913	5,971,822	8.0%		304,705,205	288,724,612	15,980,593	5.5%	
Operating costs	26,884,298	24,336,840	2,547,458	10.5%		103,103,429	95,131,868	7,971,561	8.4%	
Net operating income <sup>1</sup>	53,356,437	49,932,073	3,424,364	6.9%		201,601,776	193,592,744	8,009,032	4.1%	
Less:										
Acquisition and integration costs	1,454,130	1,959,784	(505,654)	-25.8%		7,698,561	5,904,217	1,794,344	30.4%	
Selling, general and administrative	6,108,158	6,300,966	(192,808)	-3.1%		24,335,050	24,290,628	44,422	0.2%	
Interest	24,159,210	20,809,179	3,350,031	16.1%		90,006,235	83,297,441	6,708,794	8.1%	
Stock based compensation	1,989,486	2,944,323	(954,837)	-32.4%		2,684,644	3,795,626	(1,110,982)	-29.3%	
Realized (gain) loss on real estate	(1,256,871)	87,689	(1,344,560)	-1533.3%		2,675,845	(15,528,115)	18,203,960	-117.2%	
Realized (gain) loss on derivative financial instruments	-	(23,454)	23,454	-100.0%		-	(3,994,356)	3,994,356	-100.0%	
Unrealized (gain) loss on derivative financial instruments	4,215,334	18,458,800	(14,243,466)	-77.2%		6,330,251	1,450,089	4,880,162	336.5%	
Interest accretion on convertible debentures	1,129,877	4,195,644	(3,065,767)	-73.1%		4,469,820	4,195,644	274,176	6.5%	
Depreciation and amortization	26,240,752	25,278,530	962,222	3.8%		102,682,412	100,518,182	2,164,230	2.2%	
	64,040,076	80,011,461	(15,971,385)	-20.0%		240,882,818	203,929,356	36,953,462	18.1%	
Net income (loss) before tax	(10,683,639)	(30,079,388)	19,395,749	64.5%		(39,281,042)	(10,336,612)	(28,944,430)	-280.0%	
Deferred tax (expense) recovery	4,080,153	2,292,414	1,787,739	78.0%		9,057,910	8,636,454	421,456	4.9%	
Net income (loss) after tax	\$ (6,603,486)	\$ (27,786,974)	\$ 21,183,488	76.2%		\$ (30,223,132)	\$ (1,700,158)	\$ (28,522,974)	-1677.7%	
<sup>1</sup> Non-IFRS Measure.										
Weighted average number of common shares outstanding										
Basic	370,088,194	374,749,506	(4,661,312)	-1.2%		372,816,185	376,930,150	(4,113,965)	-1.1%	
Diluted	370,088,194	383,424,053	(13,335,859)	-3.5%		372,816,185	385,604,967	(12,788,782)	-3.3%	
Net income (loss) per common share										
Basic	\$ (0.018)	\$ (0.074)				\$ (0.081)	\$ (0.005)			
Diluted	\$ (0.018)	\$ (0.072)				\$ (0.081)	\$ (0.004)			

### Storage revenue and related services

For the three months ended December 31, 2024, the Corporation had revenues of \$79.7 million (December 31, 2023 - \$73.8 million), an increase of 8.1% for the quarter and contributing to a \$16.1 million or 5.6% increase over fiscal 2023. While muted by lower occupancy levels throughout the year, this increase is attributable to incremental revenue from organic revenue growth and from the stores acquired in the prior fiscal year. For additional information, see "Segmented, Existing and New Self Storage and Portable Storage Results."

### Management fees

For the three months ended December 31, 2024, management fees decreased by 3.8% over the same prior year period and decreased 5.4% for the fiscal year. The decrease in management fees is a result of acquiring managed stores.

#### Operating costs

Operating costs for the three months ended December 31, 2024 were \$26.9 million (December 31, 2023 - \$24.3 million) resulting in an increase of \$8.0 million or 8.4% over fiscal 2023. The increase relate to stores acquired in the past 12 months and mainly increases to costs in advertising, property taxes, repairs and maintenance and wages.

#### Net income (loss)

Our net loss of \$6.6 million for the three months ended December 31, 2024 results from non-cash items of \$26.2 million of depreciation and amortization, \$2.0 million in stock based compensation, \$1.1 million of interest accretion on convertible debentures, \$4.2 million of unrealized loss on derivative financial instruments and offset with \$4.1 million of deferred tax recovery.

#### Net operating income

For the three months ended December 31, 2024, the Corporation had net operating income (NOI), a non-IFRS measure, of \$53.4 million (December 31, 2023 - \$49.9 million), an increase of \$3.4 million or 6.9% for the quarter and contributing to a \$8.0 million or 4.1% increase over fiscal 2023. While muted by lower occupancy levels and increases in advertising, property taxes, repairs and maintenance and wages, the increase was achieved from increased rates through our revenue management systems and NOI from assets purchased throughout fiscal 2024 and 2023.

#### Acquisition and integration costs

Acquisition and integration costs include costs and professional fees incurred to identify, qualify, close and integrate the assets purchased and pending, as well as transactions that were not completed or we elected not to pursue. In fiscal 2024, SVI has completed a total of \$215.0 million in acquisitions, following closing \$94.6 million in acquisitions in fiscal 2023 and \$241.1 million of acquisitions in fiscal 2022.

#### Selling, general and administrative

Selling, general and administrative expenses include all expenses not related to the stores including corporate office overhead and payroll, operations platform innovation and professional fees. These costs have increased as a result of increased activity associated with the growth and anticipated future growth and changes in our business.

#### Stock based compensation

Relates to RSUs, DSUs and stock options issued to directors, officers and consultants under the Corporation's stock option plan. The expense is estimated at the date of issue using the Black-Scholes option pricing model as detailed in Note 9 of the accompanying notes to our audited fiscal 2024 consolidated financial statements.

#### Interest

Interest expense increased due to an increase in the balance outstanding and average interest rates over the same period. As at December 31, 2024, our debt was \$1.7 billion compared to \$1.4 billion at December 31, 2023, with a weighted average interest rate of 4.78% at December 31, 2024 compared to 4.80% at December 31, 2023.

#### Interest accretion on convertible debentures

The convertible senior unsecured debentures are measured at the amortized cost, using the effective interest method until extinguished upon conversion or at the instrument's maturity date. The effective interest less the actual interest expense is classified as interest accretion expense in the Consolidated Statements of Income (Loss) and Comprehensive Income (Loss).

#### Depreciation and amortization

The increase in depreciation and amortization expense is primarily due to the acquisition of \$215.0 million of assets in fiscal 2024.

#### Realized loss on disposal of assets

In fiscal 2024, the Corporation recognized a loss on the derecognition of assets, related to the replacement and capital improvement of those assets at our stores.

#### Realized and unrealized (gain) loss on derivative financial instruments

The realized and unrealized (gain) loss on derivative financial instruments occurs as result of both the Interest Rate Swaps and the Total Return Swaps which are held to hedge the Corporation's debt; and RSUs, DSUs and stock options, respectively. A realized gain or loss is recorded when the Interest Rate Swaps or Total Return Swaps are terminated. An unrealized gain or loss is recorded as a result of the fluctuations in the market interest rates and the Corporation's share price.

## Funds from Operations (FFO) and Adjusted Funds from Operations (AFFO)

FFO and AFFO are non-IFRS measures and allow management and investors to evaluate the financial results of an entity without taking into consideration the impact of non-cash items and non-recurring items, as shown below. Acquisition and integration costs, adjusted for in our AFFO, are one time in nature to the specific assets purchased or pending. While the specific acquisition and integration costs may vary from period to period, given that the Corporation is planning to continue to complete acquisitions as part of its growth strategy, these costs will continue to be included as an adjustment in determining AFFO (i.e. the amount of the costs are "non-recurring" but the actual adjustment for these types of costs is "recurring" and relate to acquisitions pursued and completed). Interest expense on lease-up stores relates to interest expensed, that would otherwise be capitalized, for non-stabilized stores (portion remaining to be leased up).

FFO for the three months ended December 31, 2024 was \$21.6 million versus \$20.9 million for the same period in 2023, a 3.7% increase or 5.0% increase per basic common share. AFFO for the three months ended December 31, 2024 was \$23.3 million versus \$22.8 million for the same period in 2023, a 2.1% increase or 3.4% increase per basic common share. For the fiscal year, while we achieved \$8.0 million or 4.1% in overall NOI growth, FFO decreased by \$0.5 million or 0.7%, but an increase of 0.4% per basic common share and AFFO increased by \$2.8 million or 3.2% or 4.4% increase per basic common share.

Our fiscal 2024 FFO and AFFO results were muted by higher interest expense of \$6.7 million over fiscal 2023 and by the operational and interest expenses related to lease-up stores acquired in fiscal 2024 (\$127.0 million of our acquisitions) and a nominal contribution from the 110,000 square feet of expanded and renovated space completed in fiscal 2024. As these acquisitions and expansions stabilize, the Corporation expects to add an incremental annual \$7.5 million of NOI within the next 3 years resulting in an equivalent incremental growth of FFO and AFFO.

The FFO and AFFO for the three months and fiscal year ended December 31, 2024 and 2023 are:

	(unaudited)					(audited)								
	Three Months Ended December 31					Fiscal								
	2024	2023	Change		2024	2023	Change							
			\$	%			\$	%						
Net income (loss)	\$	(6,603,486)	\$	(27,786,974)	\$	21,183,488	76.2%	\$	(30,223,132)	\$	(1,700,158)	\$	(28,522,974)	-1677.7%
Adjustments:														
Stock based compensation		1,989,486		2,944,323		(954,837)	-32.4%		2,684,644		3,795,626		(1,110,982)	-29.3%
Interest accretion on convertible debentures		1,129,877		4,195,644		(3,065,767)	-73.1%		4,469,820		4,195,644		274,176	6.5%
Realized (gain) loss on real estate		(1,256,871)		87,689		(1,344,560)	-1533.3%		2,675,845		(15,528,115)		18,203,960	-117.2%
Realized (gain) loss on derivative financial instruments		-		(23,454)		23,454	-100.0%		-		(3,994,356)		3,994,356	-100.0%
Unrealized (gain) loss on derivative financial instruments		4,215,334		18,458,800		(14,243,466)	-77.2%		6,330,251		1,450,089		4,880,162	336.5%
Deferred tax expense (recovery)		(4,080,153)		(2,292,414)		(1,787,739)	78.0%		(9,057,910)		(8,636,454)		(421,456)	4.9%
Depreciation and amortization		26,240,752		25,278,530		962,222	3.8%		102,682,412		100,518,182		2,164,230	2.2%
		28,238,425		48,649,118		(20,410,693)	-42.0%		109,785,062		81,800,616		27,984,446	34.2%
FFO <sup>1</sup>	\$	21,634,939	\$	20,862,144	\$	772,795	3.7%	\$	79,561,930	\$	80,100,458	\$	(538,528)	-0.7%
Adjustments:														
Acquisition and integration costs		1,454,130		1,959,784		(505,654)	-25.8%		7,698,561		5,904,217		1,794,344	30.4%
Interest expensed on non-stabilized stores		216,735		-		216,735	-		1,511,626		-		1,511,626	-
AFFO <sup>1</sup>	\$	23,305,804	\$	22,821,928	\$	483,876	2.1%	\$	88,772,117	\$	86,004,675	\$	2,767,442	3.2%

<sup>1</sup> Non-IFRS Measure.

FFO and AFFO Per Basic Common Share Outstanding

FFO	\$	0.058	\$	0.056	\$	0.003	5.0%	\$	0.213	\$	0.213	\$	0.001	0.4%
AFFO	\$	0.063	\$	0.061	\$	0.002	3.4%	\$	0.238	\$	0.228	\$	0.010	4.4%

### Annualized Net Operating Income and Funds from Operations

The Corporation completed the purchase of 9 locations plus one records management and shredding business in fiscal 2024. The revenues and operating expenses from each acquisition are reflected in the statements from the date of acquisition forward for these stores. To understand a full year of operations with the acquired assets, utilizing historical data, the following is an annualized NOI, FFO and AFFO (all non-IFRS measures) statement annualizing the revenues and expenses as if the stores purchased in fiscal 2024, were purchased as of January 1, 2024 and owned for the entire 12-month period.

The results of this annualized statement show that NOI, FFO and AFFO would be higher by \$5.5 million, \$1.4 million and \$1.5 million, respectively. NOI would have been \$207.1 million, FFO would be \$80.9 million and the AFFO would be \$90.3 million.

The annualized results are muted by the operational and interest expenses related to lease-up stores acquired (\$127.0 million of our acquisitions completed in fiscal 2024) and only includes a nominal contribution from the 110,000 square feet of expanded and renovated space. As these acquisitions and expansions stabilize, the Corporation expects to add an incremental annual \$7.5 million of NOI, FFO and AFFO.

	For the Year Ended December 31, 2024			
	<u>Actual</u>	<u>Annualized Results</u>	<u>Incremental</u>	<u>Notes</u>
Storage revenue and related services	\$ 302,777,461	\$ 309,832,194	\$ 7,054,733	1
Management fees	1,927,744	1,927,744	-	
	304,705,205	311,759,938	7,054,733	
Property operating costs	103,103,429	104,682,407	1,578,978	1
<b>Net operating income</b>	201,601,776	207,077,531	5,475,755	
Adjustments:				
Acquisition and integration costs	7,698,561	7,698,561	-	2
Selling, general and administrative	24,335,050	24,476,145	141,095	3
Interest	90,006,235	93,955,822	3,949,587	4
	122,039,846	126,130,528	4,090,682	
<b>Funds from Operations</b>	79,561,930	80,947,003	1,385,073	
Adjustment:				
Acquisition and integration costs	7,698,561	7,698,561	-	2
Interest expensed on non-stabilized stores	1,511,626	1,662,789	151,163	5
<b>Adjusted Funds from Operations</b>	\$ 88,772,117	\$ 90,308,353	\$ 1,536,236	

Note 1 – the results from all stores acquired in fiscal 2024, have been adjusted as if the purchase occurred on January 1, 2024. For revenues, we assumed achieved occupancies and rent per square foot were repeated from the period prior to acquisition. Information regarding expenses incurred during 2024 and prior to acquisition, has been sourced from due diligence materials received during the acquisition process to determine a full year of operating costs.

Note 2 – these costs are one time in nature and do not change based on acquisition date.

Note 3 – based on existing scale and management infrastructure.

Note 4 – annualized amount determined based on interest rate and debt outstanding at December 31, 2024.

Note 5 – adjustment for interest expense on lease-up stores would generally be higher for the full year

## Segmented, Existing and New Self Storage and Portable Storage Results

The Corporation operates three reportable business segments - self storage, portable storage and management fees. Self storage involves customers renting space at the Corporation's property for short or long term storage. Portable storage involves delivering a storage unit to the customer. The customer can choose to keep the portable storage unit at their location or have it moved to one of our locations. Management fees are revenues generated from the management of stores owned by third parties.

### Revenue, operating costs and net operating income

	(unaudited)				(audited)			
	Three Months Ended December 31				Fiscal			
	2024	2023	Change		2024	2023	Change	
			\$	%			\$	%
<b>Revenue</b>								
Existing Self Storage <sup>1</sup>	\$ 65,666,794	\$ 63,294,123	\$ 2,372,671	3.7%	\$ 255,880,506	\$ 247,723,445	\$ 8,157,061	3.3%
New Self Storage <sup>1</sup>	11,566,267	8,031,713	3,534,554	44.0%	37,001,291	28,393,433	8,607,858	30.3%
Total Self Storage	77,233,061	71,325,836	5,907,225	8.3%	292,881,797	276,116,878	16,764,919	6.1%
Portable Storage	2,508,722	2,424,468	84,254	3.5%	9,895,664	10,570,678	(675,014)	-6.4%
Management Fees	498,952	518,609	(19,657)	-3.8%	1,927,744	2,037,056	(109,312)	-5.4%
Combined	80,240,735	74,268,913	5,971,822	8.0%	304,705,205	288,724,612	15,980,593	5.5%
<b>Operating Costs</b>								
Existing Self Storage	20,103,602	19,173,072	930,530	4.9%	77,951,419	74,724,650	3,226,769	4.3%
New Self Storage	4,901,727	3,442,126	1,459,601	42.4%	18,348,247	13,176,724	5,171,523	39.2%
Total Self Storage	25,005,329	22,615,198	2,390,131	10.6%	96,299,666	87,901,374	8,398,292	9.6%
Portable Storage	1,878,969	1,721,642	157,327	9.1%	6,803,763	7,230,494	(426,731)	-5.9%
Combined	26,884,298	24,336,840	2,547,458	10.5%	103,103,429	95,131,868	7,971,561	8.4%
<b>Net Operating Income <sup>1</sup></b>								
Existing Self Storage	45,563,192	44,121,051	1,442,141	3.3%	177,929,087	172,998,795	4,930,292	2.8%
New Self Storage	6,664,540	4,589,587	2,074,953	45.2%	18,653,044	15,216,709	3,436,335	22.6%
Total Self Storage	52,227,732	48,710,638	3,517,094	7.2%	196,582,131	188,215,504	8,366,627	4.4%
Portable Storage	629,753	702,826	(73,073)	-10.4%	3,091,901	3,340,184	(248,283)	-7.4%
Management Fees	498,952	518,609	(19,657)	-3.8%	1,927,744	2,037,056	(109,312)	-5.4%
Combined	\$ 53,356,437	\$ 49,932,073	\$ 3,424,364	6.9%	\$ 201,601,776	\$ 193,592,744	\$ 8,009,032	4.1%

<sup>1</sup> Non -IFRS Measure.

### Existing Self Storage

For the three months ended December 31, 2024, revenue and NOI increased by 3.7% and 3.3%, over the same prior year period, resulting in a full year same store revenue and NOI growth of 3.3% and 2.8%. Despite lower period over period occupancies from lower levels of Q2 and Q3 seasonal activities (mainly house sales, moving and home renovations), revenue and NOI increases are a result of continued execution of our revenue management program. For operating costs, while we continue to control costs through operational efficiencies, we experienced increases in advertising, property taxes, repairs and maintenance and wages.

### New Self Storage

Increases are a result of our 2024 and 2023 acquisitions, non-stabilized acquisitions and stores under renovations.

### Portable Storage

Revenue and NOI are lower due to lower period over period occupancies resulting from a decrease in the level of activity in housing sales, moving and housing renovations.

### Quarterly net operating income

The Corporation's quarterly results are affected by the timing of acquisitions, both in the current year and prior year. The Corporation also incurs non-recurring initial expenses when a new location is acquired. These costs may include labor, severance, training, travel, advertising and or office expenses.

The storage business is subject to seasonality. There is naturally more activity in the warmer months and less activity in the colder months. Operating costs are higher during the winter months due to heating and snow removal costs resulting in lower NOI margins in Q1 and Q4, versus Q2 and Q3. This is consistent with results experienced in the Northern US.

	Fiscal 2024 ('000)					Fiscal 2023 ('000)				
	Q4	Q3	Q2	Q1	Total	Q4	Q3	Q2	Q1	Total
<b>NOI <sup>1</sup></b>										
Existing Self Storage	\$ 45,563	\$ 47,900	\$ 44,127	\$ 40,339	\$ 177,929	\$ 44,121	\$ 47,344	\$ 43,188	\$ 38,346	\$ 172,999
New Self Storage	6,665	4,628	4,387	2,973	18,653	4,590	3,669	3,684	3,274	15,217
Total Self Storage	52,228	52,529	48,513	43,313	196,582	48,711	51,013	46,871	41,621	188,216
Portable Storage	630	1,064	915	484	3,092	703	1,149	1,011	477	3,340
Management Fees	499	484	498	446	1,928	519	515	529	474	2,037
	\$ 53,356	\$ 54,077	\$ 49,926	\$ 44,243	\$ 201,602	\$ 49,932	\$ 52,678	\$ 48,411	\$ 42,572	\$ 193,593

<sup>1</sup> Non-IFRS Measure

### *Existing Self Storage*

While muted by lower occupancies, the increase in Q4 2024 over Q4 2023 was driven from continued execution of our revenue management program and controlling costs through operational efficiencies.

### *New Self Storage*

SVI acquired 9 locations plus one records management and shredding business for \$215.0 million and had 4 locations under renovations. In fiscal 2023, SVI acquired 7 locations and 2 adjacent parcels of land for \$94.6 million. The timing of these acquisitions, renovations and their stage of stabilization affects the comparative results.

### *Portable Storage*

Revenue and NOI are lower due to lower period over period occupancies resulting from a decrease in the level of activity in housing sales and housing renovations.



## Summary of Quarterly Results (unaudited)

Period	Revenue	Net Income / (Loss)	Net Income / (Loss) per share	Fully diluted Net Income / (Loss) per share	Total Assets	Total Liabilities	Dividends
<b>2024 – Q4</b>	\$80,240,735	(\$6,603,486)	(\$0.018)	(\$0.018)	\$2,233,968,260	\$2,103,157,560	\$1,075,911
<b>2024 – Q3</b>	\$78,961,903	(\$6,973,213)	(\$0.019)	(\$0.018)	\$2,231,393,303	\$2,068,392,626	\$1,088,517
<b>2024 – Q2</b>	\$74,111,489	(\$8,688,351)	(\$0.023)	(\$0.023)	\$2,176,620,967	\$2,006,023,134	\$1,083,058
<b>2024 – Q1</b>	\$71,391,078	(\$7,958,082)	(\$0.021)	(\$0.021)	\$2,042,871,899	\$1,856,959,672	\$1,081,531
<b>Total 2024</b>	<b>\$304,705,205</b>	<b>(\$30,223,132)</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$4,329,017</b>
<b>2023 – Q4</b>	\$74,268,913	(\$27,786,974)	(\$0.074)	(\$0.072)	\$2,044,217,956	\$1,848,344,223	\$1,076,487
<b>2023 – Q3</b>	\$75,745,468	\$16,378,937	\$0.043	\$0.043	\$1,997,703,262	\$1,783,807,524	\$1,073,547
<b>2023 – Q2</b>	\$71,292,759	\$12,612,251	\$0.033	\$0.032	\$1,988,295,493	\$1,778,917,293	\$1,075,022
<b>2023 – Q1</b>	\$67,417,472	(\$2,904,372)	(\$0.008)	(\$0.007)	\$2,019,426,187	\$1,819,889,288	\$1,069,922
<b>Total 2023</b>	<b>\$288,724,612</b>	<b>(\$1,700,158)</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$4,294,978</b>
<b>2022 – Q4</b>	\$69,089,853	(\$23,265,493)	(\$0.062)	(\$0.062)	\$2,020,752,160	\$1,813,597,057	\$1,064,875
<b>2022 – Q3</b>	\$69,323,716	(\$2,120,375)	(\$0.006)	(\$0.006)	\$2,014,223,967	\$1,793,844,969	\$1,059,674
<b>2022 – Q2</b>	\$65,959,444	(\$7,278,364)	(\$0.019)	(\$0.019)	\$2,019,833,429	\$1,793,878,037	\$1,055,547
<b>2022 – Q1</b>	\$57,455,276	(\$8,577,725)	(\$0.023)	(\$0.023)	\$1,874,780,768	\$1,640,438,694	\$1,050,674
<b>Total 2022</b>	<b>\$261,828,289</b>	<b>(\$41,241,957)</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$4,230,770</b>
<b>2021 – Q4</b>	\$56,845,289	(\$13,005,460)	(\$0.035)	(\$0.035)	\$1,836,156,209	\$1,613,949,693	\$1,034,371
<b>2021 – Q3</b>	\$56,854,002	(\$4,286,770)	(\$0.012)	(\$0.012)	\$1,710,707,686	\$1,503,314,182	\$1,021,120
<b>2021 – Q2</b>	\$51,701,291	(\$7,172,789)	(\$0.019)	(\$0.019)	\$1,693,800,047	\$1,487,413,665	\$1,012,517
<b>2021 – Q1</b>	\$43,260,095	(\$11,400,073)	(\$0.031)	(\$0.031)	\$1,610,798,998	\$1,403,279,361	\$1,002,868
<b>Total 2021</b>	<b>\$208,660,678</b>	<b>(\$35,865,092)</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$4,070,876</b>
<b>2020 - Q4</b>	\$42,150,289	(\$9,987,848)	(\$0.027)	(\$0.027)	\$1,587,379,939	\$1,377,204,772	\$991,452
<b>2020 - Q3</b>	\$40,053,371	(\$6,276,846)	(\$0.017)	(\$0.017)	\$1,354,801,560	\$1,149,197,801	\$978,240
<b>2020 - Q2</b>	\$37,425,908	(\$8,651,142)	(\$0.024)	(\$0.024)	\$1,369,097,150	\$1,155,700,318	\$973,985
<b>2020 - Q1</b>	\$35,834,354	(\$8,366,386)	(\$0.023)	(\$0.023)	\$1,371,022,824	\$1,151,432,603	\$966,317
<b>Total 2020</b>	<b>\$155,463,922</b>	<b>(\$33,282,222)</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$3,909,994</b>
<b>2019 - Q4</b>	\$37,174,365	(\$11,563,878)	(\$0.032)	(\$0.032)	\$1,392,865,962	\$1,162,117,984	\$961,654
<b>2019 - Q3</b>	\$37,310,765	(\$9,399,776)	(\$0.026)	(\$0.026)	\$1,377,237,690	\$1,134,721,033	\$958,230
<b>2019 - Q2</b>	\$34,255,855	(\$16,310,988)	(\$0.045)	(\$0.045)	\$1,385,491,977	\$1,132,963,923	\$952,321
<b>2019 - Q1</b>	\$26,222,055	(\$8,843,827)	(\$0.025)	(\$0.025)	\$1,044,914,091	\$794,584,280	\$930,288
<b>Total 2019</b>	<b>\$134,963,040</b>	<b>(\$46,118,469)</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$3,802,493</b>
<b>2018 - Q4</b>	\$26,562,429	(\$843,810)	(\$0.002)	(\$0.002)	\$1,022,791,417	\$761,864,860	\$925,235
<b>2018 - Q3</b>	\$25,733,852	(\$6,355,654)	(\$0.018)	(\$0.018)	\$990,262,630	\$731,939,098	\$920,981
<b>2018 - Q2</b>	\$23,173,856	(\$9,158,368)	(\$0.026)	(\$0.026)	\$959,256,102	\$694,025,713	\$920,562
<b>2018 - Q1</b>	\$20,913,462	(\$7,793,463)	(\$0.022)	(\$0.022)	\$922,656,903	\$661,214,665	\$889,786
<b>Total 2018</b>	<b>\$96,383,599</b>	<b>(\$24,151,295)</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$3,656,564</b>
<b>2017 - Q4</b>	\$20,744,110	\$15,343,505	\$0.044	\$0.044	\$895,496,381	\$627,421,264	\$880,328
<b>2017 - Q3</b>	\$18,453,960	(\$15,402,377)	(\$0.046)	(\$0.046)	\$839,525,204	\$585,777,091	\$879,376
<b>2017 - Q2</b>	\$12,557,306	(\$2,995,895)	(\$0.010)	(\$0.010)	\$400,216,946	\$237,005,503	\$765,016
<b>2017 - Q1</b>	\$10,133,138	(\$10,797,865)	(\$0.037)	(\$0.037)	\$404,743,767	\$238,025,850	\$749,946
<b>Total 2017</b>	<b>\$61,888,514</b>	<b>(\$13,852,632)</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$3,274,666</b>
<b>2016 - Q4</b>	\$8,900,182	(\$18,657,288)	(\$0.070)	(\$0.070)	\$342,803,581	\$187,115,587	\$724,931
<b>2016 - Q3</b>	\$7,307,070	(\$537,379)	(\$0.022)	(\$0.022)	\$253,955,856	\$131,931,530	\$630,309
<b>2016 - Q2</b>	\$6,320,322	(\$663,764)	(\$0.004)	(\$0.004)	\$179,885,223	\$118,343,352	\$440,398
<b>2016 - Q1</b>	\$5,296,970	(\$1,331,005)	(\$0.008)	(\$0.008)	\$176,728,097	\$114,010,014	-
<b>Total 2016</b>	<b>\$27,824,544</b>	<b>(\$21,189,436)</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$1,795,638</b>
<b>2015 - Q4</b>	\$4,795,266	(\$2,702,281)	(\$0.026)	(\$0.026)	\$171,486,477	\$112,922,559	-
<b>2015 - Q3</b>	\$3,137,527	(\$821,330)	(\$0.012)	(\$0.012)	\$108,865,822	\$85,594,955	-
<b>2015 - Q2</b>	\$2,111,281	(\$677,127)	(\$0.012)	(\$0.012)	\$54,449,748	\$25,372,609	-
<b>2015 - Q1</b>	\$1,096,513	(\$374,472)	(\$0.010)	(\$0.010)	\$27,910,360	\$25,033,929	-
<b>Total 2015</b>	<b>\$11,140,587</b>	<b>(\$4,575,210)</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>-</b>

## WORKING CAPITAL, DEBT AND SHARE CAPITAL

### Working Capital

Cash provided by operating activities was \$100.9 million for fiscal 2024, compared to \$85.8 million for fiscal 2023. Cash provided by operating activities was higher mainly due to increased rates through our revenue management systems despite lower occupancy levels throughout the year.

As at December 31, 2024, the Corporation had \$16.3 million of cash compared to \$13.9 million at December 31, 2023. The Corporation expects its cash flow from operations to continue to increase as we continue to execute our operational plans and realize the full benefit of recently purchased stores. In addition, the Corporation will manage its cash flows and borrow against existing assets to minimize interest expense, fund acquisitions, capital improvement and its expansion plans and repurchase the Corporation's common shares.

### Debt

As at December 31, 2024 and December 31, 2023, the Corporation held the following debt:

	December 31, 2024			December 31, 2023		
	Rate Range	Weighted Average	Balance	Rate Range	Weighted Average	Balance
<b><u>Mortgages</u></b>						
At amortized cost - Fixed	2.84% to 6.00 %	4.94%	554,199,300	2.84% to 9.20%	5.13%	306,666,120
	Maturity: Mar 2025 to Sep 2031			Maturity: Mar 2025 to Dec 2029		
At amortized cost - Variable		6.45%	3,161,703	7.47% to 8.20%	7.56%	26,490,427
	Maturity: Jul 2027			Maturity: Jan 2024 to Jul 2024		
At FVTPL - Variable			725,308,752			747,907,274
- Fixed via interest rate swap			1,335,567			(15,112,904)
		4.86%	726,644,319		4.74%	732,794,370
	Maturity: Jun 2025 to Jan 2031			Maturity: Apr 2024 to Jan 2031		
		4.90%	1,284,005,322		4.92%	1,065,950,917
<b><u>Lines of Credit and Promissory Notes</u></b>						
At amortized cost - Fixed		4.50%	500,000		4.50%	500,000
	Maturity: Mar 2025			Maturity: Mar 2025		
At amortized cost - Variable		6.12%	92,145,131		7.73%	50,000,000
	Maturity: Feb 2025 to Dec 2027			Maturity: Dec 2024 to Feb 2025		
At FVTPL - Variable			300,895,063			308,871,737
- Fixed via interest rate swap			(895,063)			(8,871,737)
		3.88%	300,000,000		3.88%	300,000,000
	Maturity: Feb 2025			Maturity: Feb 2025		
		4.41%	392,645,131		4.43%	350,500,000
Deferred financing costs, net of accretion			(4,137,295)			(3,742,768)
		4.78%	1,672,513,158		4.80%	1,412,708,149

## Reconciliation of Debt

The following table reconciles the changes in cash flows from financing activities for the Corporation's debt:

	December 31, 2024	December 31, 2023
Debt, beginning of period	\$ 1,412,708,149	\$ 1,526,719,769
Advances from debt	606,589,054	286,760,989
Repayment of debt	(346,389,518)	(401,685,562)
Change in fair value of debt measured at FVTPL	24,425,145	23,140,035
Change in fair value of interest rate swaps	(24,425,145)	(23,140,035)
Total cash flow from debt financing activities	260,199,536	(114,924,573)
Change in deferred financing costs	(394,527)	912,953
Debt, end of period	\$ 1,672,513,158	\$ 1,412,708,149

The bank prime rate at December 31, 2024 was 5.45% (December 31, 2023 - 7.20%). The weighted average cost of debt at December 31, 2024 is 4.78% (December 31, 2023 - 4.80%). The Corporation's variable interest rate exposure is limited with only 5.7% of debt being variable and the balance being fixed interest rate debt. The increase from the prior year and year end is a result of the Corporation utilizing its lines of credit to fund acquisitions and capital improvement projects.

The weighted years to maturity, excluding lines of credit, at December 31, 2024 is 3.39 years (December 31, 2023 – 4.00 years).

Mortgages are secured by a first mortgage charge on the real estate and equipment of the Corporation, general security agreements, assignment of rents and leases and assignments of insurance coverages. The Corporation must maintain certain financial ratios to comply with the facilities. These covenants include debt service coverage ratios, a tangible net worth ratio, and a loan to value ratio. As of December 31, 2024 and December 31, 2023, the Corporation is in compliance with all covenants.

The deferred financing costs are made up of fees and costs incurred to obtain the related mortgage financing, less accumulated amortization into income of these costs.

Principal repayments on mortgages, lines of credit and promissory notes in each of the next five years are estimated as follows:

Year 1	\$	552,489,662 (includes lines of credit and promissory note of \$393.0 million)
Year 2	\$	53,876,014
Year 3	\$	352,488,070
Year 4	\$	402,109,019
Year 5	\$	265,572,791
Thereafter	\$	50,114,897

Of the repayments shown in Year 1, \$29.4 million are required under our amortizing term debt mortgages, \$130.5 million relates to loans due in the upcoming twelve months that are expected to be refinanced, and \$392.6 million relates to our lines of credit. Our lines of credit are covenant based (debt service coverage ratios, tangible net worth ratios, and loan to value ratios) and do not require repayment as long as the covenants are met. As of December 31, 2024 and December 31, 2023, the Corporation is in compliance with all covenants.

The Corporation terms out assets on our lines of credit when deemed appropriate, which includes determining whether the Corporation has been able to implement its operating systems to increase the value of the assets and that the Corporation has an appropriate mix of assets supporting our lines of credit. The Corporation's detailed debt maturity profile as at December 31, 2024 is:

**Contractual Mortgage Maturities and Interest Rates**

Year of Debt Maturity	Mortgages Payable	Weighted Average Interest Rate	Lines of Credit	Weighted Average Interest Rate	Total Debt	Weighted Average Interest Rate
2025	\$ 130,548,101	5.16%	\$ 331,500,000	4.12%	\$ 462,048,101	4.41%
2026	25,026,336	3.68%	-	0.00%	25,026,336	3.68%
2027	341,028,058	5.06%	61,145,131	5.97%	402,173,189	5.20%
2028	429,578,280	4.84%	-	0.00%	429,578,280	4.84%
2029	300,265,489	4.90%	-	0.00%	300,265,489	4.90%
Thereafter	57,559,058	4.27%	-	0.00%	57,559,058	4.27%
	\$ 1,284,005,322	4.90%	\$ 392,645,131	4.41%	\$ 1,676,650,453	4.78%
Deferred financing costs net of accretion					(4,137,295)	
<b>Balance</b>					<b>\$ 1,672,513,158</b>	

The Corporation entered into interest rate swap contracts in order to fix the interest rate on \$1.0 billion of debt at a weighted average rate of 4.57%. On \$477 million of this debt, the bank entered into interest rate swap cancellation agreements, allowing them to cancel the original swap agreements between January 15, 2025 and April 22, 2027.

## Debentures

### 2020 Hybrid Debentures

On July 20, 2020, \$75 million of unsecured senior hybrid debentures were issued at a price of \$1,000 per debenture with a term of sixty-six months, due January 31, 2026. These debentures bear a fixed interest rate of 5.75% per annum, payable semi-annually in arrears on January 31 and July 31 of each year, commencing January 31, 2021. The intended use of the net proceeds of the debentures is to pay down the credit facility and fund anticipated capital expenditures.

On and after January 31, 2024 and prior to January 31, 2025, the debentures will be redeemable in whole or in part from time to time at the Corporation's option at a redemption price equal to 102.875% of the principal amount of the debentures redeemed plus accrued and unpaid interest, if any, up to but excluding the date set for redemption. On and after January 31, 2025 and prior to the maturity date, the debentures will be redeemable, in whole or in part, from time to time at the Corporation's option at par plus accrued and unpaid interest, if any, up to but excluding the date set for redemption.

On redemption or at maturity on January 31, 2026, the Corporation may elect to, in whole or part, convert the debentures into freely tradable common shares. In such event, payment will be satisfied by delivering for each \$1,000 due, that number of freely tradable shares obtained by dividing \$1,000 by 95% of the current market price on the date fixed for redemption or maturity, as the case may be. Any accrued and unpaid interest will be paid in cash.

The debentures were recorded as a financial instrument. The debentures were recorded at a fair value of \$75 million net of deferred financing costs of \$3.5 million. Each embedded feature was evaluated separately and it was determined that the economic and risk characteristics are closely related to the host contract and therefore were not accounted for as separate financial instruments.

### 2021 Hybrid Debentures

On July 19, 2021, \$57.5 million of unsecured senior hybrid debentures were issued at a price of \$1,000 per debenture with a term of sixty-six months, due September 30, 2026. These debentures bear a fixed interest rate of 5.5% per annum, payable semi-annually in arrears on March 31 and September 30 of each year, commencing September 30, 2021. The intended use of the net proceeds of the debentures is to fund potential future opportunities and for general corporate purposes.

On and after September 30, 2024 and prior to September 30, 2025, the debentures will be redeemable in whole or in part from time to time at the Corporation's option at a redemption price equal to 102.750% of the principal amount of the debentures redeemed plus accrued and unpaid interest, if any, up to but excluding the date set for redemption. On and after

September 30, 2025 and prior to the maturity date, the debentures will be redeemable, in whole or in part, from time to time at the Corporation's option at par plus accrued and unpaid interest, if any, up to but excluding the date set for redemption.

On redemption or at maturity on September 30, 2026, the Corporation may elect to, in whole or part, convert the debentures into freely tradable common shares. In such event, payment will be satisfied by delivering for each \$1,000 due, that number of freely tradable shares obtained by dividing \$1,000 by 95% of the current market price on the date fixed for redemption or maturity, as the case may be. Any accrued and unpaid interest will be paid in cash.

The debentures were recorded as a financial instrument. The debentures were recorded at a fair value of \$57.5 million net of deferred financing costs of \$2.5 million. Each embedded feature was evaluated separately and it was determined that the economic and risk characteristics are closely related to the host contract and therefore were not accounted for as separate financial instruments.

#### *2023 Convertible Debentures*

On January 9, 2023, \$150 million of convertible senior unsecured debentures were issued at a price of \$1,000 per debenture with a term of sixty-six months, due March 31, 2028. These debentures bear a fixed interest rate of 5% per annum, payable semi-annually in arrears on March 31 and September 30 of each year, commencing March 31, 2023. The intended use of the net proceeds of the debentures is to fund potential future opportunities and for general corporate purposes.

On and after March 31, 2026 and prior to March 31, 2027, the debentures will be redeemable in whole or in part from time to time by the Corporation at a redemption price equal to 125% of the principal amount of the debentures redeemed plus accrued and unpaid interest, if any, up to but excluding the date set for redemption. On and after March 31, 2027 and prior to the maturity date, the debentures will be redeemable, in whole or in part, from time to time at the Corporation's option at par plus accrued and unpaid interest, if any, up to but excluding the date set for redemption.

On redemption or at maturity on March 31, 2028, the debentures will be convertible into freely tradeable common shares of the Corporation at the option of the holder at a conversion price of \$8.65 per share.

The debentures were recorded as a financial instrument at a fair value of \$150 million, net of deferred financing costs of \$6.0 million, an equity component of \$18.2 million, and a deferred tax liability of \$4.7 million. The equity component of the convertible debentures relates to the portion of the debentures' value that is attributed to the conversion option, which allows the holder to convert the debentures into common shares of the Corporation.

The debentures are subsequently measured at amortized cost using the effective interest method over the life of the debenture. The balance of the debentures is:

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Opening balance	\$ 260,419,759	\$ 128,682,883
Additions during period	-	150,000,000
Issuance costs	-	(6,009,911)
Equity component of convertible debentures	-	(18,245,003)
Accretion on hybrid debentures	1,130,998	113,099
Accretion on convertible debentures	4,469,820	4,195,644
Interest payable	14,965,475	1,871,047
Interest paid	(14,965,475)	-
Debentures repurchased	-	(188,000)
Ending balance	<u>\$ 266,020,577</u>	<u>\$ 260,419,759</u>

## Share Capital

The common shares issued are:

	Number of Shares	Amount
Balance, December 31, 2022	378,017,360	\$ 424,954,374
Issued on acquisitions	681,601	4,250,000
Dividend reinvestment plan	252,145	1,441,790
Stock options redeemed	5,000	(5,038,500)
Common shares repurchased	(4,395,798)	(21,562,655)
Balance, December 31, 2023	374,560,308	404,045,009
Issued on acquisitions	640,000	4,000,000
Dividend reinvestment plan	374,619	1,810,124
Stock options redeemed	-	(108,510)
Common shares repurchased	(8,620,137)	(36,309,062)
Share buyback tax	-	(725,903)
Balance, December 31, 2024	366,954,790	\$ 372,711,658

### Dividend Reinvestment Plan

Represents common shares issued under the Corporation's dividend reinvestment plan ("DRIP") for holders of common shares. Under the terms of the DRIP, eligible registered holders of a minimum of 10,000 Common Shares (the "Shareholders") may elect to automatically reinvest their cash dividends, payable in respect to the common shares, to acquire additional common shares, which will be issued from treasury or purchased on the open market. The Corporation may initially issue up to 5,000,000 common shares under the DRIP, which may be increased upon Board of Directors approval, acceptance of the increase by the Exchange, and upon public disclosure of the increase.

### Stock Options

A total of 35,834,500 options were outstanding as at December 31, 2024 (December 31, 2023 – 36,587,000). Of the outstanding amount, 35,834,500 options were exercisable (December 31, 2023 – 36,587,000). The details are as follows:

Exercise Price	Vesting Date	Expiry Date	December 31, 2024	December 31, 2023
\$ 0.41	Apr. 28, 2015	Apr. 28, 2025	1,125,500	1,125,500
\$ 0.50	Sep. 14, 2015	Sep. 14, 2025	1,305,000	1,305,000
\$ 1.36	Dec. 21, 2016	Dec. 21, 2026	2,420,000	2,620,000
\$ 1.78	Mar. 16, 2017	Mar. 16, 2027	2,645,000	2,645,000
\$ 2.52	May 4, 2018	May 4, 2028	2,655,000	2,660,000
\$ 2.90	May 28, 2019	May 28, 2029	5,296,500	5,376,500
\$ 3.98	Dec. 15, 2020	Dec. 15, 2030	5,433,000	5,515,500
\$ 6.31	Dec. 20, 2021	Dec. 20, 2031	6,595,000	6,767,500
\$ 5.94	Dec. 19, 2022	Dec. 19, 2032	6,793,500	6,972,000
\$ 5.23	Dec. 28, 2023	Dec. 28, 2033	1,566,000	1,600,000
Options exercisable and outstanding			35,834,500	36,587,000

The Board of Directors of the Corporation may from time to time, at its discretion, and in accordance with the Exchange requirements, grant to directors, officers, employees and consultants of the Corporation, non-transferable options to purchase common shares.

### Equity Incentive Plan

Under the Corporation's Equity Incentive Plan passed on May 30, 2018 (the "Plan"), directors, employees and consultants are eligible to receive awards, in the form of Restricted Share Units ("RSUs"), Deferred Share Units ("DSUs") and Named Executive Officer Restricted Share Units ("Neo RSUs"), as and when granted by the Board, at its sole discretion. The maximum number of awards that may be issued under the Plan is 17,545,677. The maximum number of shares that may be reserved for issuance under the Plan, together with any of the Corporation's other stock based compensation arrangements, may not exceed 10% of the issued shares of the Corporation.

The RSUs and DSUs granted vest in equal annual amounts over three years. The Neo RSUs vest three years after the date of grant. RSUs, DSUs and Neo RSUs are entitled to be credited with dividend equivalents in the form of additional RSUs, DSUs and Neo RSUs, respectively.

With certain exceptions, the Plan provides that (i) the maximum number of awards that may be granted to any one participant together with any other stock based compensation arrangements, in any 12 month period, may not exceed 5% of the issued shares, and, in the case of any consultant, may not exceed 2% of the issued shares; and (ii) the total value of all securities that may be issued to any non-employee director under all of the Corporation's security based compensation arrangements may not exceed \$150,000 per annum.

The Corporation entered into Total Return Swaps ("TRS") as economic hedges of the Corporation's DSUs and RSUs. Under the terms of the TRS, a bank has the right to purchase the Corporation's shares in the marketplace as a hedge against the returns in the TRS. At December 31, 2024, 4,621,428 TRS were outstanding at a value of (\$2,759,070) (December 31, 2023 – 3,486,628 TRS were outstanding at a value of \$2,141,355).

At December 31, 2024, 100% of the combined DSU and RSU exposures were economically hedged. Hedge accounting is not applied for the DSU/RSU hedging program.

During the year ended December 31, 2024, the Corporation issued nil common shares at a value of \$nil (December 31, 2023 – 160,176 common shares at a value of \$1,007,507) under the Plan. A total of 979,878 common shares at a value of \$4,917,329 were outstanding at December 31, 2024 (December 31, 2023 – 980,328 common shares at a value of \$4,923,332).

## CONTRACTUAL OBLIGATIONS AND OFF-BALANCE SHEET ARRANGEMENTS

### Lease Liabilities

The Corporation leases buildings and land in British Columbia, Alberta, Manitoba, Ontario, Quebec, and the North West Territories. The leases expire between 2026 and 2057, with the leases expiring in 2026 and 2027 having up to 5 years and 20 years of renewals, respectively, which are expected to be exercised by the Corporation.

The lease liabilities are measured at the present value of the lease payments that are not paid at the balance sheet date. Lease payments are apportioned between interest expense and a reduction of the lease liability using the Corporation's incremental borrowing rate to achieve a constant rate of interest on the remaining balances of the liability.

For the year ended December 31, 2024, the Corporation recognized \$3,878,481 (December 31, 2023 - \$3,668,569) in interest expense related to its lease liabilities.

A reconciliation of the lease liabilities associated with self storage properties is as follows:

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Balance, beginning of period	\$ 99,715,973	\$ 80,518,572
Additions and reassessments	(2,966,335)	23,416,757
Cash payments	(8,485,753)	(7,887,925)
Interest	3,878,481	3,668,569
Balance, end of period	<u>\$ 92,142,366</u>	<u>\$ 99,715,973</u>

Lease payments in each of the next five years are estimated as follows:

Year 1	\$ 9,315,084
Year 2	\$ 9,391,416
Year 3	\$ 8,643,862
Year 4	\$ 8,317,926
Year 5	\$ 7,372,821
Thereafter	\$ 92,196,722



## Off-Balance Sheet Arrangements

The Corporation is not party to any industry contracts or arrangements other than those disclosed in the financial statements.

## RELATED PARTY TRANSACTIONS

The Corporation holds a Master Franchise Agreement from Canadian PUPS Franchises Inc. ("CPFI") which provides the Corporation with the exclusive Canadian franchise rights for the development and operation of portable storage throughout Canada. CPFI is a corporation related to Iqbal Khan and Steven Scott who are directors of the Corporation. The Corporation pays a monthly royalty of 3.5% on the gross sales. During the year ended December 31, 2024, the Corporation paid \$358,929 (December 31, 2023 - \$382,400) for royalties and \$1,704,770 (December 31, 2023 - \$3,054,716) for storage containers and other equipment under the Master Franchise Agreement. Included in accounts payable and accrued liabilities, relating to the previously noted transactions, at December 31, 2024 was \$57,625 (December 31, 2023 - \$52,758) payable to CPFI.

The Corporation has management agreements with Access Self Storage Inc. and related companies ("Access Group"). These companies are related to Iqbal Khan and Steven Scott who are directors of the Corporation. The Corporation invoices the Access Group for management fees as well as additional services it provides as part of the management agreements. The Access Group will also invoice the Corporation for construction, maintenance and other services related to its day-to-day operations. During the year ended December 31, 2024, the Corporation received \$4,665,871 (December 31, 2023 - \$6,017,053) in payments and reimbursements related to the management agreements.

During the year ended December 31, 2024, the Corporation also incurred \$68,689,359 (December 31, 2023 - \$50,583,697) in expenditures related to construction, maintenance and other services related to its day-to-day operations. Included in accounts payable and accrued liabilities as at December 31, 2024 was \$2,671,226 (December 31, 2023 - \$2,790,800) payable to the Access Group. Included in accounts receivable as at December 31, 2024 was \$398,254 (December 31, 2023 - \$1,030,452) receivable from the Access Group.

Key management personnel are those persons having authority and responsibility for planning, directly and indirectly directing, and controlling the activities of the Corporation. Key management personnel are defined as officers and Directors of the Corporation.

The remuneration of key management personnel for employment services rendered are as follows:

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Wages, management fees, bonuses and directors fees	\$ 1,210,478	\$ 1,324,495
Stock based compensation	702,988	1,047,580
	<u>\$ 1,913,466</u>	<u>\$ 2,372,075</u>

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE

StorageVault prides itself on having best-in-country ESG practices prioritizing long-term sustainable environmental and social responsibilities consistent with our governance policies.

Environmental integrity, social responsibility, and a commitment to strong corporate governance are core values at StorageVault. We remain focused on further reducing the already minimal environmental impact of our stores, enhancing our engagement with colleagues and shareholders, supporting the over 100 communities in which we operate, and upholding sound corporate governance practices.

### Environmental

We believe that sustainability and success go hand in hand, and to thrive as a business, we must make a positive contribution to our communities. As a community focused company, we recognize our responsibility to adopt sustainable operating practices that minimize our environmental impact while enhancing the performance of our portfolio. Our goal is to create a positive impact on the environment, our communities, shareholders and the broader self storage industry.



As part of our commitment to energy conservation, we strategically offer a range of square footage options, including both non-climate controlled and temperature controlled spaces. For properties with temperature controlled storage, we regulate temperatures to protect the integrity of stored items while minimizing energy consumption for heating and cooling. Non-climate controlled areas have minimal environmental impact. This approach not only reduces our energy usage but also lowers expenses, benefiting all stakeholders.

We actively seek forward thinking energy saving initiatives, including the use of geothermal heating systems, rooftop solar panels, solar walls, motion activated lighting systems, and retrofitting older fixtures with modern, energy efficient alternatives. Our solar program helps reduce our carbon footprint by generating renewable energy, while also delivering financial returns. Water usage at our properties is kept to a minimum. Additionally, we source and sell packing supplies made from recycled materials, and our digital rental process has significantly reduced paper consumption.

The self storage industry has one of the lowest environmental impacts in terms of energy consumption, water usage, and waste production compared to other real estate asset classes. This is primarily due to the inherently low environmental footprint of storage properties, as they experience minimal daily activity. With limited client traffic and activity, the storage industry plays a key role in reducing carbon emissions and minimizing its overall environmental impact within our communities.

#### Energy Reduction and Generation

- Solar power generation through rooftop panels and solar walls.
- Geothermal heating and cooling systems, which uses the earth as a source for heating and cooling. Geothermal heat pumps are among the most energy efficient technologies for HVAC and water heating, using significantly less energy than traditional systems.
- Automated and self adjusting internal thermostat temperature controls.
- Energy efficient HVAC systems and use of in floor radiant heating..
- All new or replaced roofs are reflective “cool” roofs, designed to minimize energy consumption.
- Over 90% of all properties feature motion sensor lighting, enabling on demand usage.
- Over 80% of properties have been retrofitted with interior LED lighting, and over 60% with exterior LED lighting.

#### Green Building Design and Construction Practices

- Energy efficient windows used in all new construction and expansion projects.
- SolarWall systems or insulated metal panels are used in the construction of new and retrofitted buildings.
- Standard exterior storage doors are being replaced with energy efficient doors.
- Insulated foundation walls are installed to help maintain and keep the foundation slab warm.
- All proposed acquisitions undergo environmental site assessments prior to closing.

#### Waste Reduction and Recycling

- RecordXpress, our information and records management, paper shredding and recycling division, recycled over 10.2 million pounds of paper, saving 444,000 trees, diverting 99,000 cubic meters from landfills, and eliminating the need for 198,000 barrels of oil that would otherwise be required to harvest raw materials.
- Sale of moving and packaging supplies made from recycled materials.
- Garbage and waste recycling programs at our stores and corporate offices.
- Paperless and digital rental process that reduces paper usage through more efficient technology options.
- Electronic recycling and e-waste reduction program for decommissioned computer equipment, which either donates refurbished equipment to local charities or recycles equipment that cannot be repurposed.

#### Water Reduction and Conservation

- One washroom per property, on average, due to low occupant levels and client activity at our locations.
- Low flow and energy efficient plumbing systems and appliances.
- Low water irrigation systems.
- Landscaping featuring native and drought tolerant plant species.
- Water run off controls to manage and minimize waste.
- Stormwater retention systems to improve water management and reduce environmental impact.

## Social

As a Canadian company, our passion and commitment to supporting our colleagues, clients, communities, and country has never been stronger. We are truly grateful for the opportunity to serve and support our fellow Canadians from coast to coast.

### Supporting our Communities

StorageVault is committed to fostering healthy and strong communities through our pillars of support, including healthcare, food security, the arts, education, and sports. From grassroots initiatives to gold medals, and from food banks to shelters, we are passionate about our commitment to service and community. Our over 300 partnership initiatives span local, regional, and national organizations, strategically supporting our communities and creating meaningful, lasting impact.

Our team of over 900 colleagues are grateful for the opportunity to service and support our clients in more than 100 communities across Canada, as well as for the strong partnerships we have built along the way.

### Employee Engagement and Wellbeing

StorageVault is committed to cultivating a culture that prioritizes well-being, promotes healthy practices, and supports work life balance. At the heart of our philosophy is a strong belief in developing and retaining talented individuals. We emphasize active engagement from management at all levels, fostering meaningful connections between colleagues, clients, the board, and other stakeholders. Our conviction is rooted in the belief that by prioritizing the well-being of our team, we support and empower each other to extend that care to our clients, stores, and communities.

#### 2024 Employee Engagement and Well-being Highlights:

- Bonus opportunities – based on individual, store and corporate performance success.
- Change Committee – self storage team members have established a volunteer committee to offer feedback on presented topics or propose ideas that would benefit the organization. Some successful ideas that have been implemented include those related to health and safety, communications and training.
- Corporate events – we offer a variety of events including team building activities, Family Bowling, Pot-Luck Lunches and Christmas gatherings.
- Health and insurance benefits – we provide competitive health and insurance benefits, employee assistance programs, paid time off, and leave of absence and bereavement support.
- Incentive programs – we provide a variety of programs and contests, such as our Step Challenge, which encourages our employees to meet step goals and promotes a healthier lifestyle.
- Internal promotions – strong commitment to fostering merit based growth and advancement from within. Many of our senior team members have been with our company for many years and have continuously grown and developed throughout their tenure.
- Wellness Wednesdays – a monthly webinar for all our colleagues with topics including finance, wellness, meditation, exercise, mental health and hobbies.
- Training and Career Development – dedicated Corporate Training team has created an industry leading program for our New Hires. In addition to New Hire training, our team also hosts Monthly All-Store webinars and offer specialized sessions for Store Managers (teaching leadership, customer service and wellness skills) as part of our Elite Academy Sessions to support career development.

## Governance

StorageVault's Board and Management recognize the importance of equality and diversity and are committed to upholding the highest standards of governance. This commitment is demonstrated through the following:

- Diverse Board and Management team
  - 66% of our Directors are independent
  - 50% Board diversity (gender and race)
  - 33% of our Directors are female
  - 52% of our senior management are female
- Annual Board review and approval of executive compensation
  - Performance targets set, approved and reviewed by Board to determine payouts
- Annual election of Directors by shareholders at AGM
- Independent Director led Audit, Acquisition and Governance, Nominating and Compensation Committees
- Acquisition Committee Mandate to review, approve and recommend transactions to the Board

- Regular review, update and reapproval by our Board of all Corporate Governance mandates, principles and policies:
  - Charter of the Audit Committee
  - Charter of the Board of Directors
  - Charter of the Governance, Nominating and Compensation Committee
  - Code of Business Conduct (mandatory for all employees)
  - Disclosure and Confidentiality Policy
  - Diversity Policy
  - Insider Trading and Reporting Policy
  - Majority Voting Policy
  - Whistleblower Policy

We take pride in the diverse composition of our team, which has naturally evolved within our organization. Additionally, we are committed to fostering merit based growth and advancement from within. Many of our senior team members have progressed through the ranks, not only spending many years with our company but also continuously growing and developing throughout their tenure.

For the 4th time, StorageVault has been recognized by The Globe and Mail's 2024 Report on Business, *Women Lead Here*. This annual editorial benchmark identifies best-in-class gender diversity in corporate Canada. This award recognizes and is representative of StorageVault's equity and inclusion that is organic within our organization.

StorageVault is dedicated to supporting and ensuring stability to protect the long term interests of all its stakeholders through disciplined corporate governance practices. In line with our commitment to transparency and strong governance, we make all corporate policies, mandates, and charters publicly available on our website.

## **ACQUISITION COMMITTEE AND ACQUISITION COMMITTEE MANDATE**

The Corporation may, from time to time, purchase assets from parties related to the Corporation, and in particular, assets or shares owned or controlled by management of the Corporation or Access Self Storage Inc. (Access) or any of its subsidiaries or affiliates. To govern such potential related party transactions, the Corporation has established an Acquisition Committee and an Acquisition Committee Mandate.

The Acquisition Committee is comprised of six voting members, four members being independently appointed and independent of management and two of which are appointed by Access. Acquisition Committee members who are deemed to be in a conflict of interest position with respect to related party transactions are required to abstain from voting on such related party transactions.

The mandate of the Corporation's Acquisition Committee is to review, evaluate, and approve the terms of proposed acquisitions in the context of the current strategic direction of the Corporation. In particular, and with respect to related party property acquisitions, the Acquisition Committee has the authority to appoint appraisers, environmental consultants, and professional advisors to evaluate and report to the Acquisition Committee on the suitability of such transactions. Thereafter, the Acquisition Committee provides its recommendation as to whether the Board of Directors should approve an acquisition.

The Board of Directors of the Corporation must accept the recommendations that the Acquisition Committee makes with respect to any related party transaction, and in particular, an acquisition involving assets or shares of Access or any of its subsidiaries or affiliates.

## **ACCOUNTING POLICIES**

The Corporation's significant accounting policies are summarized in Note 3 to the December 31, 2024 annual audited consolidated financial statements. There has been no change in significant accounting policies from the Corporation's annual audited financial statements from December 31, 2023. In addition, there has been no change in the Company's financial instrument risks.

## Non-IFRS Financial Measures

Management uses both IFRS and Non-IFRS measures to assess the Corporation's operating performance. In this MD&A, management uses the following terms and ratios which do not have a standardized meaning under IFRS and are unlikely to be comparable to similar measures presented by other companies:

- i. Net Operating Income ("NOI") – NOI is defined as storage and related services less operating costs. NOI does not include interest expense or income, depreciation and amortization, selling, general and administrative costs, acquisition and integration costs, stock based compensation costs or taxes. NOI assists management in assessing profitability and valuation from principal business activities.
- ii. Funds from Operations ("FFO") – FFO is defined as net income (loss) excluding gains or losses from the sale of depreciable real estate, plus depreciation and amortization, realized gains or losses on real estate, realized and unrealized gains or losses on interest rate swaps, interest accretion on convertible debentures, realized and unrealized (gain) or loss on derivative financial instruments, stock based compensation expenses, and deferred income taxes; and after adjustments for equity accounted entities and non-controlling interests. FFO should not be viewed as an alternative to cash from operating activities, net income, or other measures calculated in accordance with IFRS. The Corporation believes that FFO can be a beneficial measure, when combined with primary IFRS measures, to assist in the evaluation of the Corporation's ability to generate cash and evaluate its return on investments as it excludes the effects of real estate amortization and gains and losses from the sale of real estate, all of which are based on historical cost accounting and which may be of limited significance in evaluating current performance.
- iii. Adjusted Funds from Operations ("AFFO") – AFFO is defined as FFO plus acquisition and integration costs and interest expense on lease-up stores. Acquisition and integration costs are one time in nature to the specific assets purchased in the current period or pending and are expensed under IFRS. Interest expense on lease-up stores relates to interest expensed, that would be otherwise be capitalized, for non-stabilized stores (portion remaining to be leased up).
- iv. Existing Self Storage and New Self Storage performance – "Existing Self Storage" are stabilized stores that the Corporation has owned or leased at least since the beginning of the previous fiscal year. "New Self Storage" are non-stabilized stores that have not been owned or leased continuously since the beginning of the previous fiscal year or stores that are under significant renovations. We believe the use of this metric combined with primary IFRS measures is beneficial in understanding the full operating performance of our operations during a growth period. Comparative figures for the New Self Storage and Existing Self Storage categories may differ from amounts reported in previous MD&A reports.

## Recent and Future Accounting Pronouncements

The IASB and the International Financial Reporting Interpretations Committee have issued a number of new or revised standards or interpretations that will become effective for future periods and have a potential implication for the Corporation. There have been no pronouncements in addition to those disclosed in the December 31, 2024 annual audited consolidated financial statements.

## Disclosure Controls and Procedures

Pursuant to National Instrument 52-109, which requires certification of disclosure in an issuer's annual and interim filings, the Chief Executive Officer and the Chief Financial Officer have evaluated the effectiveness of the Corporation's internal disclosure controls and procedures for the three months and fiscal year ended December 31, 2024, including the design of internal controls over financial reporting, to provide reasonable assurance regarding the reliability of financial reporting in accordance with IFRS. These officers have concluded that the Corporation's disclosure controls and procedures are designed effectively to ensure that information required to be disclosed in reports that are filed or submitted under Canadian securities legislation are recorded, processed and reported within the time specified in those rules.

There have been no changes in the Corporation's internal controls over financial reporting that have materially affected or are reasonably likely to affect the Corporation's internal controls over financial reporting for the three months and fiscal year ended December 31, 2024.

## **RISKS AND UNCERTAINTIES**

As our primary business consists of owning and operating storage real estate, we are exposed to risks related to such ownership and operations that can adversely impact our business and financial position. The following is a brief overview of some of the potential risks and the potential impacts these risks and uncertainties may have on the operations of the Corporation:

### **Real Estate Industry**

Real estate investments are subject to varying degrees of risk depending on the nature of each property. Such investments are affected by general economic conditions, local real estate markets, supply and demand for rental space, competition from others with similar developments, the perceived “attractiveness” of a given property and various other factors.

### **Liquidity Risk**

Liquidity risk is the risk that the Corporation will be unable to meet its financial obligations as they fall due. The Corporation manages liquidity risk through cash flow forecasting and regular monitoring of cash requirements including anticipated investing and financing activities. Typically, the Corporation ensures that it has sufficient cash or liquid investments available to meet expected operating expenses for a period of 30 days, excluding the potential impact of extreme circumstances that cannot reasonably be predicted, such as natural disasters. For the foreseeable future, the Corporation anticipates that cash flows from operations, working capital, and other sources of financing will be sufficient to meet its operating requirements, debt repayment obligations and will provide sufficient funding for anticipated capital expenditures.

### **Refinancing Risk**

There is no certainty that financing will be available upon the maturity of any existing mortgage at terms that are as favorable as the expiring mortgage, or at all. If the Corporation is unable to refinance an existing indebtedness on favorable terms, the Corporation may need to dispose of one or more properties on disadvantageous terms. Prevailing interest rates, limited availability of credit or other factors at the time of refinancing could increase interest expense and ultimately decrease the return to investors.

### **Interest Rate Risk**

Interest rate risk arises from changes in market interest rates that may affect the fair value of future cash flows from the Corporation’s financial assets or liabilities. Interest rate risk may be partially mitigated by holding both fixed and floating rate debt, or by staggering the maturities of fixed rate debt. The Corporation is exposed to interest rate risk primarily relating to its long term debt. The Corporation will manage interest rate risk by utilizing fixed interest rates on its mortgages where possible, entering into floating-to-fixed interest rate swaps, staggering maturities over a number of years to mitigate exposure to any single year, and by attempting to ensure access to diverse sources of funding.

### **Economic Conditions**

While storage is less susceptible to changes in the local economy as storage space is often needed during times of both growth and recession, downturns in a local economy could negatively affect our revenues and NOI. A significant portion of storage customers use storage while moving from one residence to another or when a residence is being renovated. In times of economic downturn, the level of activity in housing sales and housing renovation could decrease, thereby decreasing storage rental demand.

### **Contagious Diseases**

Outbreaks of highly infectious or contagious diseases, such as the COVID-19 pandemic, may impact demand for our storage space and ancillary products and services, which can result in potential decreases in occupancy, rental rates and administrative fees, and increases in expenses, which could adversely affect our results.

### **Environmental Risk**

Environmental risk is inherent in the ownership of property. Various municipal, provincial and federal regulations can result in penalties or potential liability for remediation, to the extent that hazardous materials enter the environment. The presence of hazardous substances could also impair the Corporation’s ability to finance or sell the property, and might expose the Corporation to civil lawsuits. To mitigate such risk, the Corporation procures recent or updated environmental reports for all acquisitions to ascertain the risk, if any, that exist at a property. It also prohibits the storage of hazardous substances as a condition of the user agreement signed by customers.

**Credit Risk**

Credit risk arises from the possibility that customers may experience financial difficulty and be unable to fulfill their financial obligations to the Corporation. The risk of incurring bad debts often arises if storage customers relocate and cannot be found to enforce payment, or if storage customers abandon their possessions. The extent of bad debts can be mitigated by quickly following up on any unpaid amounts shortly after the due date, enforcing late fees, denying access to any customers with delinquent accounts, and ultimately seizing the possessions of the customer. Additionally, the Corporation typically rents to numerous customers, each of which constitutes significantly less than 5% of the Corporation's monthly revenue. This diversification in the customer base reduces credit risk from any given customer.

**Other Self Storage Operators or Storage Alternatives**

The Corporation competes with other individuals, corporations and institutions which currently own, or are anticipating owning a similar property in a given region. Competitive forces could have a negative effect on occupancy levels, rental rates or operating costs such as marketing.

**Acquisition of Future Locations**

Competition also exists when the Corporation attempts to grow through acquisitions of storage locations. An increase in the availability of investment funds in the general market, and a subsequent increase in demand for storage locations would have a tendency to increase the price for future acquisitions of storage locations and reduce the yields thereon.

**Anticipated Results from New Acquisitions**

The realization of anticipated results and value from acquisitions can be jeopardized from unexpected circumstances in integrating stores into our existing operations, from situations we did not detect during our due diligence, or from increases in property taxes following reassessments of newly acquired locations.

**Increase in Operating Costs**

Our operating margins can be negatively impacted from increases in operating costs such as property taxes, staffing costs, insurance premiums, repairs and maintenance costs, utility costs and other costs due to various factors such as the need for governments to raise funds, natural disasters, and energy prices.

**Climate and Natural Disasters**

The storage industry in Canada can be cyclical. Due to the climate, demand for storage is generally weaker in winter months with an increase in operating costs resulting in potentially lower NOI during Q1 and Q4.

Natural disasters, such as floods, wildfires, earthquakes or severe winter storms may result in damage and business interruption losses that are greater than the aggregate limits of our insurance coverage. We maintain a comprehensive insurance policy to cover such events, however some insurance coverage may be or become unavailable or cost prohibitive.

**Litigation**

Legal claims may arise from the ordinary course of our business. Resolution of these claims would divert resources from the Corporation such as cash to pay expenses and damages and the diversion of management's time and attention from the Corporation's business. The impact and results from litigation cannot be predicted with certainty and can have a material adverse effect on the business.

**Use and Dependency on Information Technology Systems**

Our business is heavily dependent on the use of information technology, with the majority of our new customers communicating and transacting with us electronically or over the phone. Commerce over the internet and the nature of our business requires us to retain private information about our customers. Significant aspects of these systems are centrally managed, such as our financial information and some are managed by third party vendors. These systems may be subject to telecommunication failures, cyber-attacks, computer worms and viruses, and other disruptive security breaches, all of which could materially impact our operations, resulting in additional costs and or in legal action either by government agencies or private individuals.

# StorageVault Canada Inc.

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Toronto, ON

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Toronto, ON

Steven Scott  
Toronto, ON

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Regina, SK

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Iqbal Khan  
Chief Financial Officer

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